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(Stock Exchange Code 6768)
June 11, 2025
(Date of Commencement of Measures for Electronic Provision: May 30, 2025)

To Shareholders with Voting Rights:

Masahiro Asada Representative Director, Chairperson, CEO & CFO TAMURA CORPORATION 1-19-43, Higashi-Oizumi, Nerima-ku, Tokyo, Japan

NOTICE OF THE 102ND ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are hereby informed that the 102nd Annual General Meeting of Shareholders of TAMURA CORPORATION (the "Company") will be held for the purposes as described below.

The Company has taken measures for electronic provision of information for the convocation of this General Meeting of Shareholders. Electronically provided information is posted on the website below as "Notice of the 101st Annual General Meeting of Shareholders."

The Company's website: https://www.tamuracorp.com/global/ir/

This information has also been posted on the following website.

Tokyo Stock Exchange website (TSE Listed Company Search service) https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

* Access the website below, enter the Company's name "TAMURA CORPORATION" or code "6768" in the appropriate field, and click on "Search." Next, click on "Basic Information" and "Documents for public inspection/PR information" in turn.

You can exercise your voting rights in writing by submitting the Voting Rights Exercise Form, or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders that have been provided electronically, indicate your vote for or against the proposals via the following instructions, and exercise your voting rights by the end of the Company's business hours (5:20 p.m.) on Wednesday, June 25, 2025, Japan time.

1. Date and Time: Thursday, June 26, 2025 at 10:00 a.m. Japan time (reception begins at 9:30 a.m.)

2. Place: 3F Fuji, HOTEL METROPOLITAN

1-6-1, Nishi-Ikebukuro, Toshima-ku, Tokyo, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

102nd Fiscal Year (April 1, 2024 - March 31, 2025) and results of audits by the Accounting Auditor and the Audit & Supervisory Committee of the

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 102nd Fiscal Year (April 1, 2024 - March 31, 2025)

Proposals to be resolved:

Proposal 1: Partial Amendments to the Articles of Incorporation

Proposal 2: Election of 3 Directors (excluding Directors who are Audit & Supervisory

Committee Members)

Proposal 3: Election of 4 Directors who are Audit & Supervisory Committee Members

* Pursuant to laws and regulations and Article 16 of the Articles of Incorporation, the following documents are not included in the paper copy sent to shareholders who have requested it. Accordingly, these documents are a subset of the documents audited by the Audit & Supervisory Committee and the Accounting Auditor during preparation of their respective Audit Reports

· Notes to the · Notes to the Non-Consolidated Financial consolidated Financial

Statements Statements

If the electronically provided materials are revised, the revised versions will be posted on the respective websites.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Partial Amendments to the Articles of Incorporation

1. Reasons for the amendment

- (1) To enhance corporate governance, the Company proposes to partially amend Article 18 of the current Articles of Incorporation.
- (2) The Company has already transitioned to a company with Audit & Supervisory committee from the perspective of strengthening the oversight function of the Board of Directors. From the perspective of further enhancing corporate governance, the Company proposes to change the provision on the number of Directors in the Articles of Incorporation in order to promote the Board of Directors to become a so-called "monitoring board," which specializes in the oversight function, and to improve efficiency of the oversight function of the Board of Directors.

2. Details of amendments

The details of the amendments are as follows.

This proposal shall take effect from the conclusion of this General Meeting of Shareholders.

(Amended parts are underlined.)

	(1 timenaea parts are anaerimea.)		
Current Articles of Incorporation	Proposed Amendments		
Chapter 4 Directors and Board of Directors	Chapter 4 Directors and Board of Directors		
Article 18 (Number of Directors)	Article 18 (Number of Directors)		
 The Company shall have <u>at least three and</u> no more than seven directors (excluding directors who are audit & supervisory committee members). The Company shall have <u>at least three and</u> no more than seven directors who are audit & supervisory committee members. 	 The Company shall have no more than seven directors (excluding directors who are audit & supervisory committee members). The Company shall have no more than seven directors who are audit & supervisory committee members. 		

Proposal 2: Election of Three (3) Directors (excluding Directors who are Audit & Supervisory Committee Members)

The terms of office of all five (5) Directors (excluding Directors who are Audit & Supervisory Committee Members; the same shall apply hereinafter in this proposal) will expire at the conclusion of this General Meeting of Shareholders. From the perspective of further enhancing corporate governance, the Company proposes the election of three (3) Directors, reducing by two (2), in order to promote the Board of Directors to become a so-called "monitoring board," which specializes in the oversight function, and to improve efficiency of the oversight function of the Board of Directors.

The Audit & Supervisory Committee considered this proposal, but did not have any opinion on it. The candidates for Directors are as follows.

No.	Name (Date of birth)	Past	Number of shares of the Company held	
		April 1982	oril 1982 Joined the Company	
		June 2007	Director, Senior Executive Officer	
		June 2009	Director, Managing Executive Officer	
	Attendance at meetings of the Board of Directors 100% (15 out of 15 times) April 2025 Reason for Mr. Masal including Electronic global basis in 2023, he whole. In a Represental renominate belief that I		Director, Senior Managing Executive Officer, General Manager of Electronic Components Business Controller Division President, Responsible for Electronic Chemicals &	
		•	FA Systems-related Business, General Manager of Electronic Chemicals/FA Systems Business Unit Representative Director, President & CEO	
		December 2024	Representative Director, President, CEO & CFO	
1		April 2025	Representative Director, Chairperson, CEO & CFO (current position)	29,734
		Reason for nomin		
		including the Electronic Chem global basis. Since in 2023, he has be whole. In addition Representative Derenominated him belief that he will	sada has driven the Company's core businesses, Electronic Component-related Business and the icals & FA Systems-related business Sector on a e his appointment as President in 2019, and as CEO een in charge of the management of the Group as a n, he has been responsible for overall management as irector and Chairperson since April 2025. We have as a candidate for Director of the Company in the contribute to the Group's continued growth and the term enhancement of corporate value.	

No.	Name (Date of birth)		Number of shares of the Company held	
No. 2		September 1997 June 2017 April 2019 April 2022 June 2024 October 2024 April 2025 Reason for nomin Since joining the involved in the sa has contributed 2017, he has wice positions in Ele addition, as Dep Business Unit sin related Business Corporate Strateg	t experience, positions, responsibilities and significant concurrent positions Joined Tamura Kaken Co., Ltd. (currently TAMURA CORPORATION) Executive Officer, General Manager of Electronic Chemicals Sales Division, Electronic Chemicals/FA Systems Business Unit Senior Executive Officer, General Manager of Circuit Materials Business, Electronic Chemicals/FA Systems Business Unit Senior Executive Officer, Responsible for ASEAN, Deputy General Manager of Electronic Components Business Unit Director, EVP & CSO, In charge of Corporate Strategy Director, EVP & CSO, In charge of Corporate Strategy, Head of Marketing Strategy Division Representative Director, President & COO (current position) nation as candidate for Director company, Mr. Mitsutaka Nakamura has long been ales division in the Electronic Chemicals Business and to business expansion. As Executive Officer since dely engaged in corporate management, holding key ctronic Chemicals/FA Systems Business Unit. In puty General Manager of Electronic Components are 2022, he has been leading Electronic Component-Sector globally. Since 2024, he has been in charge of ty, and since April 2025, h he has been responsible for	shares of the Company held 7,996
		execution of ov President. He has nominated him a contribute to the term enhancement		

No.	Name (Date of birth)	Past ar	Number of shares of the Company held	
3	Masashi Imamura (January 8, 1957) [New appointment] [Outside] [Independent Director] Attendance at meetings of the Board of Directors 100% (15 out of 15 times) Attendance at meetings of the Audit & Supervisory Committee 100% (13 out of 13 times)	of expected roles Through his caree global electrical n Masashi Imamur knowledge of corplogistics, procuren Supervisory Commit decision-making in its audit & superv continuing to utili	Joined Sony Corporation (currently Sony Group Corporation) Group Officer, Sony Corporation President, Sony Visual Products Inc. EVP, Sony Corporation, in charge of production, logistics, procurement, quality, environment, and engineering platforms Resigned from Sony Corporation Joined Zensho Holdings Co., Ltd. as Managing Executive Director President, Zensho Factory Holdings Co., Ltd. Resigned from Zensho Holdings Co., Ltd. Outside Director (Audit & Supervisory Committee Member), the Company (current position) ation as candidate for Outside Director and summary er holding key positions in one of Japan's leading manufacturers and in the foodservice industry, Mr. a has wide-ranging business experience and porate management in areas such as manufacturing, ment, and quality. As a Director who is an Audit & mittee Member and Nomination & Remuneration tee Member of the Company, he has contributed to a the Board of Directors and to the strengthening of visory functions from an independent position. By ize his insight to date, the Company proposes his side Director for the Group's continued growth and	10,000
		the medium- to lor		

(Notes)

- 1. There are no special interests between the candidates and the Company.
- 2. Of the candidates for Director, Mr. Masashi Imamura is a candidate for Outside Director.

 Furthermore, Mr. Masashi Imamura's term of office as an Outside Director who is an Audit & Supervisory Committee Member of the Company will be two (2) years at the conclusion of this General Meeting.
- 3. Mr. Masashi Imamura has been submitted as an Independent Director pursuant to the regulations of the Tokyo Stock Exchange, and if he is reelected as proposed, he is planned to continue as such Independent Director.
- 4. The Company has concluded a liability limitation agreement with Mr. Masashi Imamura, and if his election is approved, the Company plans to continue with said agreement. A summary of the liability limitation agreement is as follows.
 - If an Outside Director is negligent in duties and becomes liable to the Company for damages, the liability for damages shall be the minimum amount as stipulated in Article 425, Paragraph 1 of the Companies Act.
 - The above liability limit for damages shall be accepted only in the case where the execution of duties which caused the liability was conducted by the Outside Director in good faith and without gross negligence.
- 5. The Company has concluded a Directors and Officers Liability Insurance contract that insures Directors. The insurance premiums for this policy are fully borne by the Company and no substantial insurance premium is borne by the insured. The policy covers the liability of Directors arising in the performance of their duties and damage claims received pertaining to the pursuit of said liability. However, the policy does include certain exemption clauses, such as no compensation being given for liability attributable to acts in violation of laws or regulations that were carried out with full knowledge of their illegality.
- 6. After assuming an office as Director of the Company on June 26, 2024, Mr. Mitsutaka Nakamura attended all 11 meetings of the Board of Directors that were held in the fiscal year ended March 31, 2025.

Proposal 3: Election of Four (4) Directors who are Audit & Supervisory Committee Members

The terms of office of all five (5) Directors who are Audit & Supervisory Committee Members will expire at the conclusion of this General Meeting of Shareholders. From the perspective of further enhancing corporate governance, the Company proposes the election of four (4) Directors who are Audit & Supervisory Committee Members, reducing by one (1), in order to promote the Board of Directors to become a so-called "monitoring board," which specializes in the oversight function, and to improve efficiency of the oversight function of the Board of Directors.

The Audit & Supervisory Committee has provided its approval to this proposal.

The candidates for Directors who are Audit & Supervisory Committee Members are as follows.

No.	Name (Date of birth)	Past	Number of shares of the Company held	
		April 1978 September 2005	Joined Ministry of International Trade and Industry (currently Ministry of Economy, Trade and Industry) Director-General, Research and Statistics Department, Economic and Industrial Policy Bureau	
		July 2006	Joined Olympus Corporation	
	Akira Kubota (September 9, 1953)	June 2009	Executive Officer, Division Manager, Microtechnology R&D Division, Corporate R&D Center	
		April 2014	Executive Managing Officer, Group President, Corporate R&D Center	
	[Outside] [Independent Director] M Attendance at meetings of the Board of Ju	April 2016	Executive Managing Officer, Unit Head, Medical Affairs & CSR Office	
		May 2017	Executive Director of NIPPON ELECTRIC CONTROL EQUIPMENT INDUSTRIES	
			ASSOCIATION	
1		June 2018	Outside Director, the Company	6,203
		June 2023	Outside Director (Audit & Supervisory Committee Member) (current position)	0,200
	times)	June 2024	Part-time Advisor, SUZUDEN CORPORATION (current position)	
	Attendance at meetings of the Audit & Supervisory Committee 100% (13 out of 13 times)	Audit & Supervisoroles Mr. Akira Kubot management at go As Director and n Committee of the strengthening the independent position.	nation as candidate for Outside Director who is an sory Committee Member and summary of expected a has experience in research and development and overnment organizations and a major global company. The member of the Nomination & Remuneration Advisory the Company since 2018, he has contributed to be functions of the Board of Directors from an airon. We have nominated him as Outside Director who	
		contributions to d strengthening of i an Audit & Supe	Supervisory Committee in the expectation of his lecision-making in the Board of Directors and to the ts audit & supervisory functions as a Director who is rvisory Committee Member, Lead Outside Director, Nomination & Remuneration Advisory Committee.	

No.	Name (Date of birth)	Past	Number of shares of the Company held	
2	Attendance at meetings of the Audit & Supervisory Committee 100% (13 out of 13 times)	& Supervisory Cor As an attorney, Ms legal affairs, and sl Director. As a Dire Advisory Committ strengthening the C We have nominal Supervisory Comr Remuneration Accontributions to de	Registered as an attorney (Daini Tokyo Bar Association) Joined Law Offices of Homma & Komatsu (currently Homma & Partners) Partner Lawyer (current position) Outside Auditor, NICHIREKI GROUP CO., LTD. Outside Director, the Company Outside Director, NICHIREKI GROUP CO., LTD. (current position) Outside Director (Audit & Supervisory Committee Member), Astellas Pharma Inc. Outside Director (Audit & Supervisory Committee Member), the Company (current position) Outside Director (Audit & Supervisory Committee Member), Yokogawa Bridge Holdings Corp. (current position) tion as candidate for Outside Director who is an Audit mmittee Member and summary of expected roles s. Haruko Shibumura has broad-ranging insights into the also possesses abundant experience as an Outside ctor and member of the Nomination & Remuneration ted her as Outside Director who is an Audit & mittee Member and member of the Nomination & Remuneration ted her as Outside Director who is an Audit & mittee Member and member of the Nomination & divisory Committee in the expectation of her recision-making in the Board of Directors and to the saudit & supervisory functions.	0

No.	Name	Pas	Past experience, positions, responsibilities	
110.	(Date of birth)	a	and significant concurrent positions	shares of the Company held
3	Akiko Toyoda (December 27, 1968) [Reappointment] [Outside] [Independent Director] Attendance at meetings of the Board of Directors 93% (14 out of 15 times) Attendance at meetings of the Audit & Supervisory Committee 100% (13 out of 13 times)	April 1992 September 2000 January 2001 October 2006 October 2008 December 2011 October 2016 July 2018 June 2023 June 2024 March 2025 Reason for nomi Audit & Supervisoroles Ms. Akiko Toyod cross-border and wide-ranging know finance and accomominated her as Committee Memil Advisory Committee Committee Memil Advisory Committee Committee Memil Advisory Committee Commi	Joined The Dai-Ichi Kangyo Bank (currently Mizuho Bank, Ltd.) IR Division, Mizuho Holdings, Inc. (currently Mizuho Financial Group, Inc.) Investment Banking Division, Mizuho Securities Co., Ltd. Director, Lazard Frères K.K. Senior Director, Huron Consulting Group Inc. Managing Director, Mizuho Corporate Advisory Co., Ltd. (currently Mizuho Bank, Ltd.) Global M&A Advisory Head, PwC Advisory LLC Partner Outside Director (Audit & Supervisory Committee Member), the Company (current position) Senior Advisor, PwC Advisory LLC (current position) Outside Director (Audit & Supervisory Committee Member), ENEOS Holdings, Inc. (current position) Independent Director, JAC Recruitment Co., Ltd. (current position) nation as candidate for Outside Director who is an sory Committee Member and summary of expected la has been engaged in financial advisory services for intra-Japan M&As for many years, and she possesses owledge of corporate business portfolio strategies, ounting, tax matters, and legal affairs. We have so Outside Director who is an Audit & Supervisory ber and member of the Nomination & Remuneration in the Board of Directors and to the strengthening of	Ompany held
		its audit & superv	risory functions from an independent position.	

No.	Name (Date of birth)	Past a	Number of shares of the Company held	
4	Yuji Yokoyama (March 14, 1964) [Reappointment] Attendance at meetings of the Board of Directors 100% (15 out of 15 times) Attendance at meetings of the Audit & Supervisory Committee 100% (13 out of 13 times)	Supervisory Commun. Yuji Yokoyan overseas subside broad-ranging exand finance and Supervisory Boar Audit & Supervisory end effective and effec	ma has been in charge of accounting operations and diary of the Group for many years, and he possesses perience and advanced knowledge of management accounting. Since 2020 as Full-time Audit & d Member, and since 2023 as Director who is an isory Committee Member, he has contributed to ctive auditing. We have nominated him as a Director & Supervisory Committee Member in the belief that to strengthening of the Board of Directors' audit &	20,397

(Notes)

- 1. There are no special interests between the candidates and the Company.
- 2. Of the candidates for Director, Mr. Akira Kubota, Ms. Haruko Shibumura and Ms. Akiko Toyoda are candidates for Outside Director.
 - Furthermore, Mr. Akira Kubota's and Ms. Haruko Shibumura's terms of office as Outside Directors of the Company will be seven (7) years (of which, terms of office as Outside Directors who are Audit & Supervisory Committee Members will be two (2) years), respectively, at the conclusion of this General Meeting. Ms. Akiko Toyoda's term of office as Outside Director who is an Audit & Supervisory Committee Member will be two (2) years at the conclusion of this General Meeting.
- 3. Mr. Akira Kubota, Ms. Haruko Shibumura and Ms. Akiko Toyoda have been submitted as Independent Directors pursuant to the regulations of the Tokyo Stock Exchange, and if they are reelected as proposed, they are planned to continue as such Independent Directors/Auditors.
- 4. The Company has concluded a liability limitation agreement with Mr. Akira Kubota, Ms. Haruko Shibumura, Ms. Akiko Toyoda and Mr. Yuji Yokoyama, and if their election is approved, the Company plans to continue with these agreements. A summary of these liability limitation agreements is as follows.
- · If a Director (excluding business executing Director, etc.) is negligent in duties and becomes liable to the Company for damages, the liability for damages shall be the minimum amount as stipulated in Article 425, Paragraph 1 of the Companies Act.
- The above liability limit for damages shall be accepted only in the case where the execution of duties which caused the liability was conducted by the Director (excluding business executing Director, etc.) in good faith and without gross negligence.
- 5. The Company has concluded a Directors and Officers Liability Insurance contract that insures Directors. The insurance premiums for this policy are fully borne by the Company and no substantial insurance premium is borne by the insured. The policy covers the liability of Directors arising in the performance of their duties and damage claims received pertaining to the pursuit of said liability. However, the policy does include certain exemption clauses, such as no compensation being given for liability attributable to acts in violation of laws or regulations that were carried out with full knowledge of their illegality.
 - The candidates will all become insured persons under the insurance policy. In addition, the Company plans to renew the insurance policy with the same substance at the time of its next renewal.

Reference: Composition of the Board of Directors and Main Specializations and Experiences (Skill Matrix)

If the proposal is approved as originally proposed, the skill matrix will be as follows.

Position at the Company, Name and Gender	Responsibilities, etc. at the Company	Company management	International/ Global experience	R&D/ Technology	Manufacturing/ Quality	Sales/ marketing	Legal affairs/Compl iance/Risk Management	Finance/ Accounting
Representative Director Chairperson, CEO & CFO Masahiro Asada (Male)	President of Board of Directors Member, Nomination & Remuneration Advisory Committee	•	•			•	•	
Representative Director President & COO Mitsutaka Nakamura (Male)		•	•			•		
Outside Director Masashi Imamura (Male)	Independent Director Member, Nomination & Remuneration Advisory Committee	•	•	•	•			
Outside Director (Audit & Supervisory Committee Member) Akira Kubota (Male)	Independent Director Lead Outside Director Chair, Nomination & Remuneration Advisory Committee	•	•	•				
Outside Director (Audit & Supervisory Committee Member) Haruko Shibumura (Female)	Independent Director Member, Nomination & Remuneration Advisory Committee, Attorney						•	
Outside Director (Audit & Supervisory Committee Member) Akiko Toyoda (Female)	Independent Director Member, Nomination & Remuneration Advisory Committee		•				•	•
Director (Audit & Supervisory Committee Member) Yuji Yokoyama (Male)	Chair, Audit & Supervisory Committee		•				•	•

^{*} The above table does not indicate all of the knowledge possessed by each officer.

Required skills	Reason for selecting the skill item
Company management	In a rapidly changing, uncertain business environment, experience and insight on the management and management strategy are required to achieve sustainable business growth and increase corporate value in order to aim for the long-term vision "Aspiration for 2050."
International/ Global experience	For the Company's further business development which has global development, production, and sales system, internationality to understand diverse regions and experience and insight on global business operations and business affairs are required.
R&D/Technology	Developing new products and new markets that meet customers' needs are mandatory for the Company's business growth, and experience and insight on R&D and technology are required to support this development.
Manufacturing/Quality	For a company with the corporate philosophy of delivering the world best products, and which raises "foster a culture that emphasizes quality" as one of its materiality, manufacturing and quality are the foundation of the business. Therefore, quality as well as experience and insight on manufacturing are required to support the quality.
Sales/marketing	Developing new products and new markets that meet customers' needs are mandatory for the Company's business growth, and in order to accurately understand diverse markets and customers' needs to provide products and services in demand, experience and insights are required in the sales and marketing.
Legal affairs/ Compliance/ Risk Management	For a global business development, to understand and comply with laws of each country and appropriately understand and manage various business risks are mandatory to maintain and improve corporate value. Therefore, experience and insights on legal affairs and risk management are required.
Finance/ Accounting	For achieving the Company's strategy, not only proper financial reporting but also building sound financial base, actively investment promotion for sustainable growth, and establishing financial strategy such as strengthening shareholder returns, Therefore, solid experience and insight on finance and accounting are required.

End